**2015 Bradley Prize Nomination**

**Submitted by:**

Name: Dr. Andrew F. Krepinevich, Jr.

Title: President and Chief Executive Officer

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**Submitted to:**

Michael W. Grebe

President and Chief Executive Officer

The Lynde and Harry Bradley Foundation

1241 North Franklin Place

Milwaukee, WI 53202-2901

**Nominee Information:**

Name: Andrew W. Marshall

Title: Former Director, Office of Net Assessment, Office of the Secretary of Defense

Phone: 703-548-3261

Organization: formerly the Department of Defense (1973-2014)

Address: 1600 Prince Street, Apartment 501

City, State, Zip: Alexandria, VA 22314

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Nominee’s Area of Expertise: Defense and National Security

**Statement of Nomination**

January 29, 2015

Michael W. Grebe

President and Chief Executive Officer

The Lynde and Harry Bradley Foundation

1241 North Franklin Place

Milwaukee, WI 53202-2901

Dear Michael,

It is an honor to nominate Andrew W. Marshall for the Bradley Prize. Marshall retired this month as the Defense Department’s longest serving senior policy official, having held his post since 1973. Few could contest his title as one of the most highly respected and influential strategic thinkers in contemporary U.S. history. Marshall has been involved, if not instrumental, in developing many of this country’s most innovative strategic concepts from the early days of the Cold War into the present. He has been the principal mentor to many leading strategic studies scholars including Eliot Cohen, Aaron Friedberg, James Roche, Stephen Rosen, and Roberta Wohlstetter.

Since beginning his service to the nation over 60 years ago as a leading light during the RAND Corporation’s golden age of strategic thinking, Marshall has been a guiding force behind several path-breaking works in the security studies field, including Roberta Wohlstetter’s *Pearl Harbor: Warning and Decision*, and Graham Allison’s *Essence of Decision*.

Marshall is also well known for his ground-breaking efforts on the Navy’s “Maritime Strategy” and “Competitive Strategies” during the Reagan administration, as well as the “Revolution in Military Affairs” initiative during the Clinton and G.W. Bush administrations.

In 2008 Marshall was awarded the Presidential Citizens Medal by President George W. Bush at the White House for his “expertise and advice, spanning seven Presidential Administrations [that] has bolstered our Nation’s security and advanced the cause of freedom.”

In closing, please accept my thanks to you, Michael, and the Bradley Prize selection committee for your time and consideration of this nomination.

Warm regards,

s/Andrew F. Krepinevich

**References:**

Name: Eric S. Edelman

Title: Ambassador

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Name: James Thomas

Title: Vice President, Studies

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Andrew W. Marshall

Biographical Sketch

Andrew W. Marshall served as the Director of Net Assessment in the Office of the Secretary of Defense from the office’s founding in 1973 until his retirement in January 2015. During his 42-year tenure he provided Secretaries of Defense, other senior policy-makers, and military commanders with assessments of military balances in major geographic theaters and mission areas. These assessments were designed to highlight existing or emerging problem areas, or important opportunities that deserve top-level management’s attention to improve the future U.S. position in the continuing military-economic-political competition. Major asymmetries in the capabilities, organizations, operational concepts and strategies of the U.S. and all major actors relevant to the continuing competition in specific balance areas were addressed.

While working in the Office of the Secretary of Defense, Marshall conducted discussions with groups in other countries doing similar or related assessments, including major, continuing interchanges with the governments of Australia, France, Germany, Israel, Italy, Japan, Sweden and the United Kingdom. From 1986-1988, he was the co-chairman of the Future Security Environment Working Group on the President’s Commission on Integrated Long-Term Strategy. In addition, he was Chairman of the Nuclear Strategy Development Group from 1984-1985.

Between April 1972 and October 1973, Marshall was a member of the National Security Council Staff where he established and directed the NSC Net Assessment Group. This group provided staff support for the National Security Council Intelligence Committee. During this period he monitored the implementation of the November 1971 reorganization of the Intelligence Community ordered by President Richard Nixon.

Marshall served at the RAND Corporation from 1949 until 1972. While at RAND his major areas of research included: nuclear targeting; strategic warning; Monte Carlo simulation methods; analysis of Soviet military programs; application of organizational behavior theory to military analysis; and the development of strategic planning concepts, including strategy for long-term U.S.-Soviet political-military competition.

Marshall holds an A.M. (Master of Arts) in Economics from the University of Chicago (1949) and attended the University of Detroit (1940-41) and Wayne University (1943-1945).